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27 September 1971

MEMORANDUM FOR: Acting Director of Training

SUBJECT : Weekly Report of School of Intelligence and  
World Affairs No. 38, 17 - 23 September 1971

COURSE ACTIVITIES

1. Midcareer Course

The 30th Midcareer Course was launched on Wednesday, 22 September in the USIB Conference Room. General Cushman gave the opening remarks. This 30th running is the first all-male Midcareer class in over two years.

The Phase II schedule of the Midcareer Course has been completed and distributed. Phase II will be conducted during the period 4 through 15 October.

25X1A6a During this running of the Midcareer Course we have scheduled  
three days of what normally is Phase III [redacted] We have felt for a  
25X1A long time that it would be highly desirable to have some of our non-  
25X1A6a Agency speakers at an out-of-town training site, where we could have  
25X1A some informal evening sessions with them similar to those we have with  
25X1A Agency speakers at [redacted] during Phase II. We have  
scheduled [redacted]  
[redacted] who speaks on "Communist China and Japan" and who is one of  
our most effective speakers in Phase III. For the evening session we  
are trying to organize a panel consisting of [redacted] and two Agency  
members, one from FE Division and one from OCI. 25X1A

25X1A6a The second evening session [redacted] will be with D. B. Hardeman, who  
will discuss "Congressional Dynamics." Mr. Hardeman is a former Special  
Assistant to Speaker Rayburn and House Majority Leader Hale Boggs.

25X1A6a We also intend to invite one or two other regular Phase III speakers  
to appear [redacted]

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## 2. Intelligence Production Course

25X1A9a On 21 September, [ ] of the CT Staff met with John 25X1A9a  
 25X1A9a [ ] to discuss the preliminary course schedule for IPC #1-72.  
 25X1A9a [ ] feels the general outline of the course is excellent. The  
 course has been pared down from 39 days last spring to 27 days in  
 the new schedule and will begin on 18 October. [ ] informed us 25X1A9a  
 that nine CTs would take the course, and a small number of junior  
 analysts from the DDI offices will probably be added to fill out the  
 complement of 10-15 judged optimum for this kind of course. Tom  
 25X1A9a [ ] will co-chair the course with [ ] under the guidance of 25X1A9a  
 25X1A9a [ ]

## 3. Intelligence and World Affairs

25X1A9a The Intelligence and World Affairs Course (IWA) moved into the  
 second week which has been devoted largely to a survey of certain of  
 the main targets of U.S. Intelligence efforts: the U.S.S.R. and  
 Communist China. Staff presentations have been supplemented by those  
 of two guests, Mr. [ ] of DDI/OSR and [ ] 25X1A  
 25X1A [ ] Both guests were well received. [ ] 25X1A  
 was lucky this time, as on his last appearance in our course, since  
 international events caused all eyes to focus on his subject which was  
 Political/Military Relationships in contemporary China. The class has  
 participated positively and strongly throughout, much to the joy of  
 the staff and, we trust, to the pedagogical advancement of the class  
 itself.

## 4. Participation of Mel Elfin in AIS

25X1A As a result of Mr. Helms' suggestion [ ] 25X1A  
 25X1A [ ] was invited to participate in the AIS. He was rated  
 by both staff and students as one of the strongest speakers, both in  
 style and substance. [ ] stressed that US domestic concerns  
 (primarily economic) will continue to have a major impact on future  
 foreign policy in the direction of reducing our overseas role. At the  
 same time, however, he maintained that continued external pressures,  
 and the ability of strong executive leadership to keep control of foreign  
 policy matters, would mitigate the degree of actual change. His assess-  
 ment was summed up in the statement "World participation without exage-  
 rated commitment".

## BRIEFING ACTIVITIES

- 25X1A9a 1. [ ] provided the following:
- a. On 17 September, at the Defense Intelligence School, on CIA  
 for the 29 students in the National Senior Intelligence Course.
  - b. On 21 September, same place, same topic -- this time for the  
 26 students in the Attaché Course.

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c. On 22 September, at NSA, on CIA for some 50 students in the Military Officer Advanced Cryptologic Course. This was NSA's second running of the course, which is put on for experienced 03's and 04's from the SCA's.

d. On 23 September, at Headquarters, on CIA and the Intelligence Community for the newly-designated Chairman of the [REDACTED] 25X1C14c

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2. On 22 September, [REDACTED], at AID, on CIA, for eight students.

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3. On 17 September, [REDACTED] conducted a tutorial session with a [REDACTED] physical scientist who is now extending his research to the fields of behavioral science. He is particularly interested in the systematic analysis of mass movements and of the causative psychology related to them. [REDACTED] presented a survey of the "New Left" movement with particular reference to Western Europe and, somewhat, to the United States. It turned into a very interesting exchange at the end of which both were faced with more unanswered questions than they had begun with on this tantalizing phenomenon.

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#### OTHER ACTIVITIES

##### 1. Naval Contact Requests Briefing Materials

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At [REDACTED] request, [REDACTED] met with [REDACTED] the Agency's Navy liaison contact, on 21 September. He requested some of OTR's briefing material on CIA organization for a ranking Admiral who was lunching with a senior Agency official. We gave him some charts and staff papers used in the IWA as background material. The Commander himself will receive a briefing from [REDACTED] in the near future.

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##### 2. Catalogue of Cross-Cultural Readings in Preparation

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As a result of our taking a hard look at what should go with us in the recent move, [REDACTED] reports a long-term dividend. A "Catalogue of Available Readings for Cross-cultural Studies," excluding commercial books, is now almost completed. Helpful background books were previously included in our reading list for this field.

We believe the new catalogue of 100 items is unique in the Washington area and fills a special need because cross-cultural studies is a new field, as yet without textbooks. The only training guides and reports on relevant research are found in journals, in Government-sponsored documents, or the possession of instructors.

These are the kinds of materials we have utilized for the most part in developing the unit on "Problems of Perception and Communication" in the IWA. They will now be more readily accessible to students in our courses, other Agency personnel, the Inter-agency Roundtable for Area Training.

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